| Slide & Title                             | Visual: Onscreen Text (OST),<br>Images, audio   | Job Aids / Worksheets   | Facilitator Guide   | Notes (SME, client)  |
|---|---|---|---|--|
| 1. Micro-<br>aggressions –<br>title slide | Title slide   |   | Teambuilding activity.     Invite participants to talk about a time they felt uncomfortable or disrespected at work.  |  |
| 2. Harassment/<br>Microaggressio<br>ns    | Harassment / Microaggressions What is your understanding of this term? (bullets slide in on click) Threatened/intimidated Offended /humiliated physically or mentally |   | Shares the question, and write responses on whiteboard.   | Goal: Understand what microaggressions are, why they are offensive, and their potential impact, as well as how all language can affect others in different ways. |
| 3. Video                                  | Video   |   | Invite discussion   |  |
| 4. Identifying Microaggressions           | Video of people role playing microaggressions.  | March States Comment of the Comment | <ol> <li>*Play video and invite discussion*</li> <li>Work in pairs or small groups. In the handout, read each statement in Column A. Think critically about how a person could interpret the statements as a "put down." Then, draw a line connecting the statement to what you believe is the best possible interpretation from Column B. Be ready to explain each choice.</li> <li>After matching the statements with the interpretations, rewrite the statements so that they do not contain a hidden or negative message. For example, the statement "How long have you been in this country?" implies that the speaker believes the person was born in another country. A neutral wording of the statement might be "Where did you grow up?" or "How long have you lived in this town?"</li> </ol> |  |

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|-----------------------|--|---|---|--|--------------------------|--|------------------------|
| 5. Discussion         | microaggressio   | t refers to the cu<br>ons as "death by<br>h this statement' | a thousand i  | pact of experiencing<br>nicks." Do you agree<br>ur answer. |                          |  |                        |
| 6. Discussion         | When people discuss microaggressions, a common response is that they are "innocent acts" and that the person who experiences them should "let go of the incident" and "not make a big deal out of it." Do you agree or disagree with this point of view? Explain your reasoning. |   |   |  |                          | Learners continue in their groups with the discussion questions.                       |                        |
| 7. Discussion         | If a person from a marginalized group pointed out to you that one of your comments was a microaggression, how would you respond at the time? Would it change the likelihood of your making a similar comment in the future? Why or why not?                                      |   |   |  |                          |  |                        |
| 8. Discussion         | Derald Wing Sue has argued that the impact of subtle prejudice, such as microaggressions, is more harmful than the impact of blatant discrimination. Do you agree or disagree with this proposition? Explain your answer.  |   |   |  |                          |  |                        |
| 9. Intent & Impact    | Choose a microaggression from Column A.  What do you think the possible intent was of the speaker?  Does the intent change the impact of the statement for the person who experiences the microaggressions?  |   |   |  |                          | Learners continue in their groups with intent and impact.                              |                        |
| 10-11. Some repsonses | Column A:<br>Statements  | Possible<br>Interpretations                                 | Possible<br>Intent                                    | Interpretation/<br>Impact                                  |                          |  |                        |
|                       | "Why are all Black<br>women so loud?"  | You should assimilate to the dominant culture.              | You are making me uncomfortabl.                       | The way you act is bad, weird, and inappropriate           |                          |  |                        |
|                       | "You throw like a girl."   | Feminine traits are undesirable.                            | You can't throw.                                      | Throwing like a girl is bad; you are incompetent.          |                          |  |                        |
|                       | You can succeed if you try hard enough."   | You are lazy.   | Try harder,<br>you can do it                          | You are being lazy,<br>like others of your<br>kind.        |                          | Review answers against this chart (2 slides), and do the last one together as a group. |                        |
|                       | "Being gay is just a phase."   | Your identity is invalid.                                   | People of your<br>background<br>are<br>unintelligent. | How you feel/your identity is not valid or real.           |                          |  |                        |
|                       | "You are a credit<br>to your race."  | People of your<br>background are<br>unintelligent.          | You are pretty amazing.                               | I have low<br>expectations of<br>people like you.          |                          |  |                        |
|                       |  |   |   |  |                          |  |                        |

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| 12-13.<br>Calling Out<br>vs Calling<br>In | <ul> <li>2.1 Interrupting Bias – Calling Out vs. Calling In</li> <li>Calling Out: <ul> <li>When we need to let someone know that their words or actions are unacceptable and will not be tolerated</li> <li>When we need to interrupt in order to prevent further harm</li> <li>Will likely feel hard and uncomfortable, but necessary</li> <li>Allows us to hit the "pause" button and break the momentum</li> </ul> </li> </ul>    |  |   |                           | What are some ways in which we can communicate to someone that their words or actions are unacceptable?   | Goal: Learn the language needed to address microaggressions. |
| 14-15.<br>Possible<br>Responses           | Okay, I am having a strong reaction to that and I need to let you know why.  Hmmm maybe you want to think this one through a bit more and speak about it later.  Is sex/gender/ gender identity/ gender expression/race/ class/ ethnicity/religion/ ability/ immigration status/ body type/ marital status/ age/ pregnancy relevant to your point? How?  It sounds like you're making some assumptions that we need to unpack a bit. | That word/comment is really triggering and offensive. Be mindful and pick a different word.  I don't find that funny. Tell me why that's funny to you.  I need you to know how your comment just landed on me.  It sounded like you just said Is that really what you meant?  You may or may not realize this, but you're talking about me/my story/my identity markers. | I need to push back against that. I disagree. I don't see it that way.  I wonder if you've considered the impact of your words.  That's not our culture here. Those aren't our values.  I feel obligated as your peer/ colleague/co-worker /friend/supervisor to tell you that your comment wasn't okay.  I need to leave the room if the conversation is going to continue down this road. | Edib.harvard.edu handout. | Remember, it is a powerful thing for the target of oppression to hear these words from the mouth of an ally!  Calling out is useful when you need to let someone know when their behaviour is unacceptable, or when it must be interrupted to avoid causing more harm.  Discuss how these responses might be received.  You could say that calling out is a reasonable response for the person on the receiving end of the microaggressing.  (Note that the following 'calling in' slide contains responses that can encourage more constructive dialogue and might be more comfortable for those who avoid conflict) |  |

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| 16. Calling In | <ul> <li>When there is an opportunity to explore deeper, make meaning together, and find a mutual sense of understanding across difference</li> <li>When we are seeking to understand or learn more</li> <li>When we want to help imagine different perspectives, possibilities, or outcomes</li> <li>Provides for multiple perspectives and encourages paradigm shifts</li> <li>Focused on reflection, not reaction</li> <li>Is not just a suggestion with an uptick (Don't you think you should?)</li> </ul> |                          | How might we call out the behavior, while calling in the person?  Calling in is useful when you want to engage someone in a deeper discussion, understanding, and reflection. This might be what an ally would do. |                        |

| 17-18 | 2.4   |   |   | Job aid – Calling<br>Out/Calling In<br>Responses – 2 sided | Review possible responses.  |  |
|-------|---|---|---|--|---|--|
|       | I'm curious. What was your intention when you said that?  | How might the impact of your words/actions differ from your intent?   | What sort of impact<br>do you think your<br>decision/comment/a<br>ction might have? |  | Invite discussion of the difference between the two sets of responses and how they might be received.  Instruct learners to role play to develop a comfort level with these responses. Allow time to try reverse roles and to try different responses.  Invite suggestions of other potential calling in responses. |  |
|       | How might someone else see this differently? Is it possible that someone might misinterpret your words/actions? | How might your own comfort level, assumptions, expectations, prior experiences be influencing your beliefs, decisions, process? | How is different from ? What is the connection between and?                         |  |   |  |
|       | What criteria are you using to measure/assess etc?  | How did you decide,<br>determine, conclude  | What would have to change in order for?   |  |   |  |
|       | What do you assume to be true about?  | Why is this the best way to proceed? What other approaches have you considered?   | What is making you<br>the most fearful,<br>nervous,<br>uncomfortable or<br>worried? |  |   |  |
|       | Why do you think<br>that is the case?<br>Why do you<br>believe that to be<br>true?                              | Why do you think others have/haven't moved in that direction?   | How do you know it's working?   |  |   |  |
|       | Why did the result or response cause a problem for you?   | What would other stakeholders say/think/feel?   | In your opinion,<br>what is the best-<br>case scenario?                             |  |   |  |